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Abstract

While tools and technology are important, people are the most important element of a cybersecurity strategy. A properly implemented cybersecurity strategy engages every member of an organization in achieving mission success and in perpetually improving its cybersecurity posture.

Keywords

Cybersecurity governance · Cybersecurity leadership

2.1 Introduction

Cybersecurity is not a one-brain sport. The offensive and defensive cybersecurity capability and ultimate posture of any organization depends on the actions of every individual associated with the organization. While tools and technology are important, the most powerful offensive and defensive weapon for any organization is the collective brainpower of its people [1].

Each human brain is unique. Given the right conditions, each brain has an unlimited capacity to innovate. Brains can also atrophy. Leadership and teamwork can inspire, unleash, nurture, and sustain this force toward a mission. Human brains produce higher levels of innovation when people are happy because happiness produces benign chemicals, which inspire innovation. Conversely, stress and unhappy conditions create an amygdala hijack condition, which significantly reduces a human brain's capacity to think rationally

and to innovate. Team and social environments accelerate innovation because social interactions produce inspiration chemicals [2].

Therefore the key to perennial success and superiority for any organization is to implement a culture of perpetual innovation. This requires leadership [1].

People in any organization succeed in fulfilling the mission of the organization most effectively when they can tie their respective roles to the mission. Such connection helps people understand the importance of each role and how the role ties back to the mission. Such a connection inspires better action.

This is the role of risk management and governance, which provide structure, yet allow methodical innovation and the channeling of limited resources towards optimal solutions, which focus on the mission.

2.2 Leadership

Leadership is highly misunderstood. Many academic programs and books incorrectly discuss it and classify it into mystical characteristics and a variety of styles. These sources profess that leaders must possess charisma and several key characteristics, which allow them to influence others. Leadership is often equated to authority and even celebrity status. Some use it synonymously with management. Such confusion results in people believing they are not leaders; nor can they be leaders!

Yet, leaders are not anointed people on a pedestal. Leadership is a frame of mind and not a position. Leadership is also the feeling of empowerment, discretion, and freedom to make a decision and to act. Every person is capable of being a leader. Every person has knowledge, which others do not have. Everyone can use their knowledge to guide others and to gain knowledge from others to make more informed and higher quality decisions and to reduce the risk of their actions.

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Leadership through knowledge sharing allows a higher degree of accuracy with a better probability of success; informed decisions are stronger than uninformed decisions. Empowerment allows more decisions and actions to happen at any given time. This results in higher levels of productivity and better outcomes [2].

Every one of us can use our knowledge to guide others and to help others succeed. This is what true leadership is. It can be practiced by anyone and can be the culture of any organization. An organization full of such leaders is a powerful organization!

2.3 People as Expenses

Despite lip service vocalizing people as assets, accounting systems and business schools regard people as simple labor and expenses. Elite MBA schools profess that in order to be successful, executives must discard their emotions; and in their psychopathic pursuit of money and profits—usually designed to benefit themselves at the cost of the organizations, they also toss out their ethical barometers.

In all organizations, including government, people are viewed as the single largest expense and are therefore the bane of Chief Financial Officers. The fact that people produce innovation and are repositories of intellectual capital is largely lost in the vagaries of the accounting system. Therefore, a layoff results in an immediate reduction in expenses; it is frequently used as the first resort. The social and economic costs of the layoff are borne by society and not by the organization conducting the layoff. The intellectual capital loss is not accounted for either.

The professional financial executives groomed by MBA schools are frequently viewed as saviors of organizations and are touted as turnaround executives. The rise to power of these types of executives since the 1970s, has taken an excessive toll on the workforce and the society at large. Gone are retirement benefits, job security, living wages, healthcare, and other key foundational elements required for people to innovate. A culture of annual layoffs, perpetual job insecurity, and unpredictable economic cycles have caused people to worry about their basic needs; people do not have the mental equilibrium needed to inspire innovation and to seek higher levels of purpose.

Chief Financial Officers and Chief Executive Officers with Marketing and Finance backgrounds lead many organizations. Often the mission of the organization or the development of innovative products, which fulfill societal needs and create lasting value for the organization are cast aside in the relentless pursuit of money or profits through cost reduction—usually by laying off people or reducing benefits. Yet, laying off people does not require business genius.

Dramatic levels of corporate consolidation through mergers and acquisitions and other financial games have also driven out competitive forces, reduced investments in people, and dramatically reduced innovation—and even the safety and sanctity of human lives. There has been a general decline in the proportion of US national funds spent in research and development. Even federal research money has declined dramatically.

However, the financial turnaround expert is a myth of dramatic proportions! Examples of these executives causing the demise and malaise of erstwhile healthy or promising organizations such as Enron, AIG, Lehman Brothers, JC Penney, Sears and others are plentiful. Even government organizations, which earlier touted job stability in return for service and a substantially reduced level of compensation are no longer inure from a culture of layoffs.

To facilitate layoffs, government executives have also dramatically increased the use of contractors. Some have argued fallaciously that information technology and cybersecurity are not mission critical and therefore, should be outsourced. While this phenomenon has further reduced job stability for workers, along with a concomitant decline in innovation, it has not reduced government expenses. Rather, it has given rise to large procurement and contracting bureaucracies and actually increased total government expenses; in many cases the expenses are three to ten times more than what it would have been if the government had hired employees.

The situation has been exacerbated further because in an environment of job instability, people are stingy about sharing or documenting their knowledge for the benefit of others; many people view such hoarding of knowledge as job security. The divide in knowledge sharing between the contracting organizations and the government workers is even more dramatic. This is a deadly phenomenon in any organization.

Knowledge in our heads is useless; its power is unleashed only when it is shared. This can mean the difference between someone being able to fulfill a mission or being destroyed in the process. Teamwork and knowledge sharing is at the core of cybersecurity and innovation.

2.4 Ethical Leadership and Innovation

Another serious problem plaguing the federal government sector is the rise of federal contracting companies with unilateral contracts with their workers. These companies require workers to sign away any intellectual property workers may produce. In addition, many of these companies require non-compete clauses for prolonged periods of time, which can take away the ability of workers to earn a living. These companies will purposefully develop a W-2 based employee

relationship simply to avoid paying someone overtime even though they may be billing the government or other clients for the overtime worked by the employee. Therefore, when they can get away with it, these employees refuse to work overtime if they can—often resulting in delays in citizens receiving critical service.

One of the foundations of a free market capitalist society is the promise that if you work hard and you produce great results and innovation, you get to enjoy a fair share of the benefits of that innovation. Certainly the company, which invested in you and provided you the environment and tools, deserves to benefit as well. However, if you are hired with a significant level of experience and pre-existing intellectual capital, there is a serious danger that you will lose rights to your own intellectual capital.

Therefore, with unilateral contracts and a decline in ethical leadership, which promises innovators a fair share of the benefits of innovation, there is no incentive to innovate. People therefore remain unengaged; they clock and bill hours perfunctorily and simply look out for themselves and their next opportunity. Loyalty to the organization has no value and therefore people's association with organizations is temporal. People therefore become a major source of internal threats—both for intellectual property loss as well as accidental and malicious cybersecurity threat vectors. It does not have to be this way! We can and should do something about it. The first step is accepting the criticality of people to cybersecurity and innovation.

2.5 Cybersecurity

Cybersecurity is another highly misunderstood topic. People associate it with computers and networks; they look for a technical solution to every cybersecurity problem. However, cybersecurity at its core is perpetual innovation by people at all levels of an organization.

The mission of any modern organization today is driven by information technology, systems, and data. Therefore their uninterrupted functioning, reliability, access management and protection are critical. In addition, the safety and privacy of legislatively protected data processed and maintained in these systems has to be assured.

Cybersecurity is not a state but a process. Modern cybersecurity has moved from a static 1991 model of information security to a modern dynamic model. In such a model, data exist in three possible states: Transmission, Storage and Processing. Cybersecurity seeks to maintain confidentiality (right people have access to information and the wrong people do not), integrity (information is trustworthy and can be relied upon to make accurate decisions), and availability (information is available when you need it) of systems and information.

We use three tools: people, policy, and technology to achieve cybersecurity goals [3]. However, organizations have limited resources. Every organization has a mission and must prioritize spending so it enhances the mission and maximizes positive risks, which are financially rewarding, while minimizing negative risks, which might harm the mission of the organization. Therefore, mission, risk, and governance are the foundation of an organizational cybersecurity strategy.

Innovation or improvement over time is critical. Through proactive monitoring, refinement, and perennial innovation, an organization can maintain a healthy cybersecurity posture perpetually. Since everyone handles data and information systems, everyone must innovate in their job roles. Everyone must learn to lead as well as follow and a culture of leadership and innovation must exist throughout the organization.

Cybersecurity is the mission focused and risk optimized governance of information, which maximizes confidentiality, integrity, and availability using a balanced mix of people, policy, and technology, while perennially improving over time [1].

A properly implemented cybersecurity strategy engages every member of an organization in achieving mission success and in perpetually improving its cybersecurity posture. The strategy enhances productivity and innovation of all workers of the organization. In addition, such a strategy provides key analytical data and metrics to the executive leadership team so they can maintain executive oversight, actively manage risks, and make optimal business decisions.

As organizations move from the old and static compliance model to the dynamic perpetual innovation model, every organization must be able to perform several key cybersecurity governance activities.

People are the most critical element of all these activities. As a matter of national security, the critical role of people and innovation in cybersecurity has to be recognized and accepted. Devastating cycles of intellectual capital loss, a perpetual state of low innovation and reduced teamwork as a result of contracting and churn has to be obviated.

2.6 Cybersecurity Is Interdisciplinary

Another major fallacy persistent in the minds of many people is that cybersecurity is a Science, Technology, Engineering, and Math (STEM) discipline. Cybersecurity is a business discipline. Disciplinary diversity of people is essential for a successful organizational cybersecurity strategy. People from almost any discipline such as sociology, linguistics, psychology, political science, language, arts, business, law, finance, criminal justice, or forensics can succeed is some aspect of cybersecurity and must be welcomed into the field. Indeed they are critical and cybersecurity education must embrace and teach all aspects of the cybersecurity model.

2.7 The Role of Governance

Governance is another misunderstood topic. Governance is frequently confused with compliance and control. However, governance is simply an organizational framework for ensuring the following [1, 4, 5]:

- Establish Culture and Tone for Conduct [6]
- Provide a Process for Decision-Making
- Establish Accountability, Roles, and Responsibilities [7]
- Establish Strategic Direction
- Encourage and Influence All to Achieve Goals
- Align Risks with Mission
- Implement Effective Controls, Metrics, and Enforcement
- Provides Clarity on Policies
- Provide Avenues for Idea Generation and Prioritization
- Foster Continuous Improvement

Governance requires the engagement of all possible stakeholders for an organization.

Governance must provide a structure, which encourages innovation and safe behavior similar to lanes and other controls on highways.

2.8 People Are Our Greatest Strength in Cybersecurity

People have frequently been maligned as the “weakest link” in cybersecurity. Those who adhere to this jaundiced view, resort to more control, cybersecurity awareness programs, and surveillance of people, which create a police state and stifle innovation.

Cybersecurity, by itself is meaningless and irrelevant to most people. Training must be relevant to the jobs people do. Training should stress job relevant technology usage and associated data safety practices. Forcing people to take cybersecurity awareness training, based on an outdated 1991 information security model, is dubious.

Phishing tests have dubious results as well because people fall for such schemes due to an amygdala hijack condition and the only way to fix this is to train people to move away from the stimulus even for 10 s before doing anything so that the chemical reaction caused by the amygdala hijack can subside [1]. People should be rewarded for ideas, successful innovations and improvements. People do not respond to purely negative policies.

2.9 Recommendation

Based on the principles identified in this paper, use cybersecurity leadership to implement a people powered perpetual innovation strategy as a lasting offensive and defensive cybersecurity strategy.

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Abstract

Wireless Local Area Networks (WLAN) are gaining popularity due to the ease of use and ubiquity. Notwithstanding, their inherent characteristics make them more vulnerable to security breaches compared to wired networks. IEEE 802.11ac specification is currently the widely used WLAN standard deployed by most organizations.

We study the impact of security on 802.11AC WLANs using different security modes (No Security, Personal and Enterprise Security) using a test WLAN. The performance analysis is based on throughput, delay, jitter, loss ratio and connection time. Our experiments indicate a performance improvement when no security is implemented relative to other security modes. For throughput performance, improvements ranged between 1.6 and 8.2% depending on the transport (TCP/UDP) and network (IPv4/IPv6) layer protocol. Improvements between 2.8 and 7.9% was observed when no security is implemented for delay. Jitter, Loss Ratio and connection time experienced between 1.3 and 18.6% improvement in performance. Though the performance degradation because of implementing security measures on 802.11ac WLANs appear relatively

insignificant per the study, we believe the situation could be different when a heterogeneously complex setup is used. However, other factors (e.g. channel congestion, interference etc.) may equally be responsible for the performance degradation in WLANs that may not be necessarily security related.

Keywords

Security · Wireless Network Performance · 802.11ac · IPv4 · IPv6

3.1 Introduction

In recent times, there has been tremendous advancement in Wireless Local Area Network (WLAN) Technology. The ubiquitous nature of Wireless network architecture has made the system one of the preferred data communication medium in the industry. 802.11ac [1] is one of current wireless communication standards deployed by most organizations and is part of the Wi-Fi (802.11) family of standards developed by IEEE. The specification indicates a default frequency of 5GHz and backward compatibility with earlier [1] standards (e.g. 802.11n) which operate in the 2.4GHz frequency range. The 802.11ac standard extends the capability of its predecessors at the MAC layer. Some of the enhancements in the 802.11ac standard include [2–4];

- extended channel binding
- Multi-user Multiple-input multiple-output (MU-MIMO)
- Spatial streams beam forming.
- Larger channel bandwidths of 80 and 160 MHz
- 256-quadrature amplitude modulation (QAM)
- A theoretical maximum aggregate bit rate of 6.7Gbps at the physical layer is achievable by 802.11ac access points using eight spatial streams.

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Wireless Networks by virtue of their characteristics are vulnerable to various security threats compared to wired networks. Most WLANs operate in three security modes; no security, personal and enterprise security. 802.11i [5] standard is the defacto protection standard used in protecting WLANs. Wi-Fi Protected Access version 2 (WPA2) is widely used in the implementation of 802.11i. With Enterprise Security mode, a server is required to provide Authentication, Authorization and Auditing services to the connected nodes. In this study, a Remote Authentication Dial-In User Service (RADIUS) [6] Server running on Linux is used to implement the enterprise security protocols.

We have attempted to study the extent to which the security modes mentioned above impact 802.11ac WLAN performance by running several experiments using a test WLAN. The remainder of this paper is organized as follows. In Sect. 3.2, we briefly discuss related work. In Sect. 3.3, we describe our testbed network, and in Sect. 3.4, a discussion of our finding is presented. The conclusion and future work is given in Sect. 3.5.

3.2 Related Research

IEEE 802.11ac is a new wireless technology standard aimed at improving the speed of transmission, improve throughput, lower latency and improve power usage in wireless devices [7]. As a relatively new standard, research on 802.11ac is very elementary and attracting research interest. A study in [8] investigated the signal strength performance of IEEE 802.11ac in Wi-Fi communication and concluded that the technology can provide good signal quality over distance of up to 1 km as compared to IEEE 802.11n. An empirical study of performance and fairness of 802.11ac feature for an indoor WLAN was conducted in [9]. The study evaluated performance characteristics of the achievable data values of throughput, jitter and fairness in WLAN. Findings of the study showed 802.11ac achieved higher throughput and was fairer with wider channels compared to 802.11a/n. Enhancement for very high throughput in WLAN through IEEE 802.11ac was discussed in [10]. The paper introduced key features as well as MAC enhancements in 802.11ac that affect the performance. The paper further demonstrated that the aggregate MAC service data unit (A-MSDU), aggregate MAC protocol data unit (A-MPDU) and a hybrid of both units outperformed similar configurations in 802.11n. In [11], performance analysis of IEEE 802.11ac Distributed coordination function (DCF) with hidden nodes was conducted and the authors demonstrated that the traditional RTS/CTS handshake had shortcomings that had to be modified to support 802.11ac [21]. The power-throughput tradeoffs of 802.11n/ac in smartphone was discussed in [10]. Theory and practical Wi-Fi capacity analysis for 802.11ac/n was conducted in [12].

To the best of our knowledge, few known security studies have been performed on 802.11ac. Most security studies conducted on wireless standards were conducted on 802.11b/g/n [13–18]. These papers studied the effect of security on performance in WLANs and the robustness of the security standards implemented in these wireless standards.

3.3 Experimental Setup

A test WLAN was configured to run the experiments. Figure 3.1 depicts the topology of the testbed. In Fig. 3.1, Nodes 1 and 2 communicate with each other through the Wireless router and the Server. The experiments involved transmitting data between Nodes 1 and 2 and between Nodes and the webserver. Depending on the experiment run, the Server (Fig. 3.1) functions as a RADIUS Server or Webserver (Apache).

For experiments with no security, the wireless access point was configured such that no security credentials were required from connecting devices. Thus, the no security configuration was an open access network. The personal security mode involved setting up the wireless access point to require connecting devices to enter a passphrase for authentication and traffic encrypted using AES. In Enterprise mode, clients have to enter a user name and password in order to gain access. The access point verifies these credentials through the RADIUS server prior to granting clients access. The RADIUS server uses Challenge Handshake Authentication Protocol (CHAP) for authentication.

Throughput, Delay, Jitter, Loss Ratio and connection time were used as the performance metrics. On the webserver, a webpage was hosted, allowing Nodes to request resources. The connection time for a Node to successfully establish a TCP connection with the webserver was measured using Wireshark [19]. IPerf3 [20] an open-source traffic analyzer was used as the packet generator to transmit data

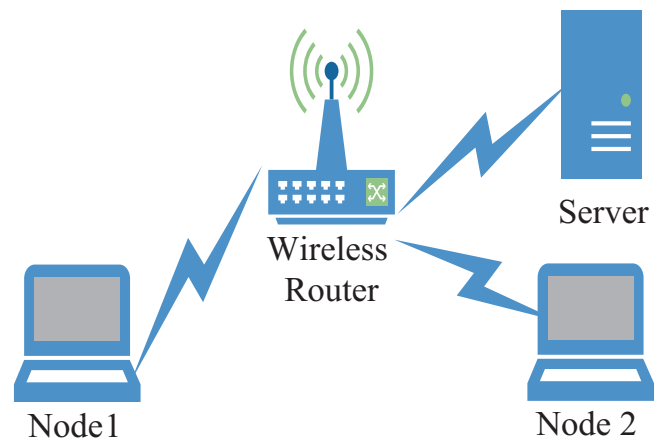


Fig. 3.1 Experimental testbed

Table 3.1 Technical specifications

Equipment/software	Function	Technical specification
Dell Latitude Laptop	Wireless nodes	4GBRAM Intel Core i5- 2410M CPU @ 2.3 GH × 4,64 bit Ubuntu 16.04,802.1ac NIC
Dell OptiPlex 790	Radius server/Apache server	8 GB RAM Intel Core i5- 2400M CPU @ 3.1 GH × 4 64 bit Ubuntu
Talon AD7200 Multi-Band Wi-Fi Router	Wireless router	10/100/1000 Mbps LAN Ports, 60 GHz, 2.4 GHz and 5 GHz bands, IEEE 802.11a/b/g/n/ac/ad
Iperf3	Traffic generator	
Wireshark	Packet capture/analyzer	

between Nodes and measured the metrics of interest. For each measured performance metric, we run 30 experiments for a duration of 30 s and the average value noted. Prior to running connection time related experiments, we cleared the browser cache of traces of any prior TCP connections with the webserver to avoid inaccurate results. The wireless router was configured to use 5GHz frequency range. Table 3.1 provides the technical specifications of equipment used.

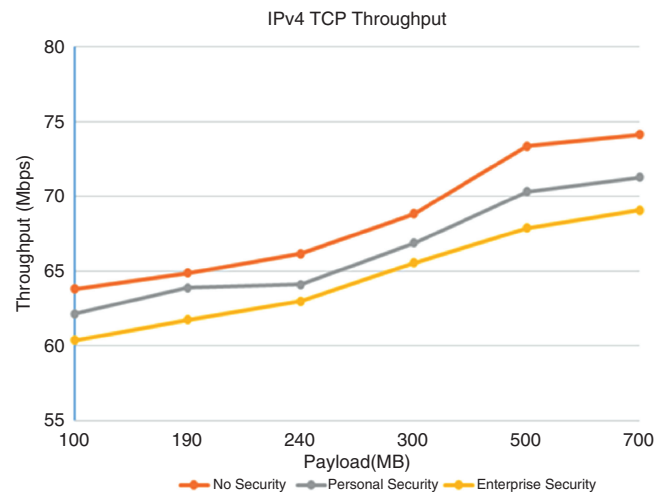
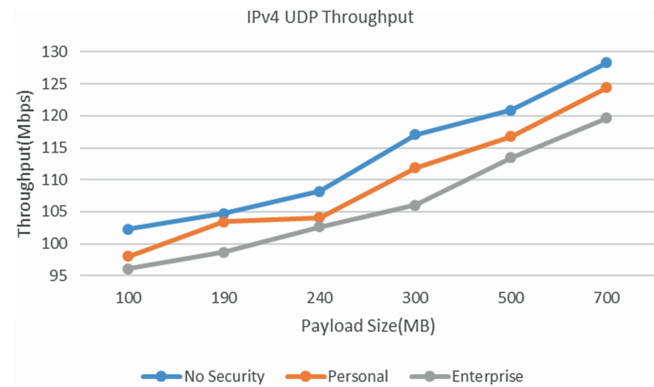
3.4 Discussion of Results

Per the objectives of the study, three security modes were used: No security—representing the baseline scenario, Personal Security—using WPA2/AES and Enterprise Security using a WPA2/AES and RADIUS server. For each of these scenarios, IPv4 and IPv6 traffic was used with TCP and UDP as transport layer protocols. Loss Ratio and Jitter were measured only for UDP traffic.

3.4.1 Throughput

Figures 3.2, 3.3, 3.4, 3.5 and 3.6 indicate test results obtained for throughput using different payload sizes and varying the type of security mode and the network layer protocol (IPv4 or IPv6) used. In Figs. 3.2 and 3.3, it can be observed that throughput increases with increasing payload size for TCP and UDP traffic irrespective of the security mechanism deployed.

Figures 3.4 and 3.5 depict IPv6 TCP and UDP throughput respectively. From the diagrams, IPv6 traffic exhibits similar characteristic as IPv4. In Fig. 3.6, we compare throughput for various security modes and different network layer protocols. This figure serves as a summary of our findings for throughput. It is observed that regardless of the type of protocols deployed, throughput is generally higher when no security is

**Fig. 3.2** IPv4 TCP throughput**Fig. 3.3** IPv4 UDP throughput

deployed in the network. Thus, when no security is implemented, the WLAN experiences throughput improvements ranging from 1.1 to 6.7% over personal security. The performance improvement experience when Enterprise security is used ranges from 2.2 to 8.2%. The percentage improvement

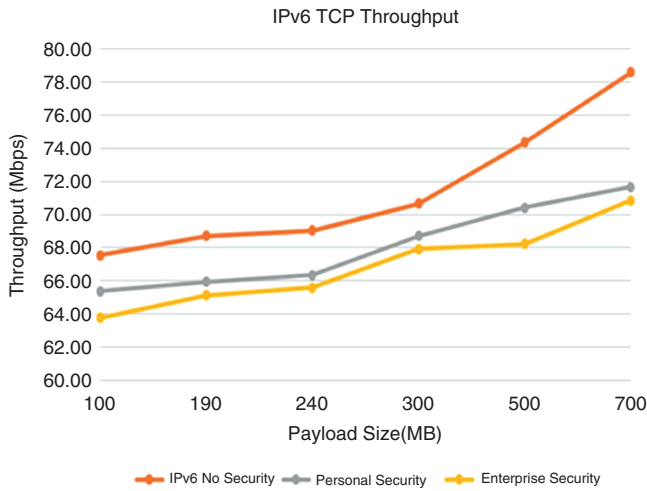


Fig. 3.4 IPv6 TCP throughput

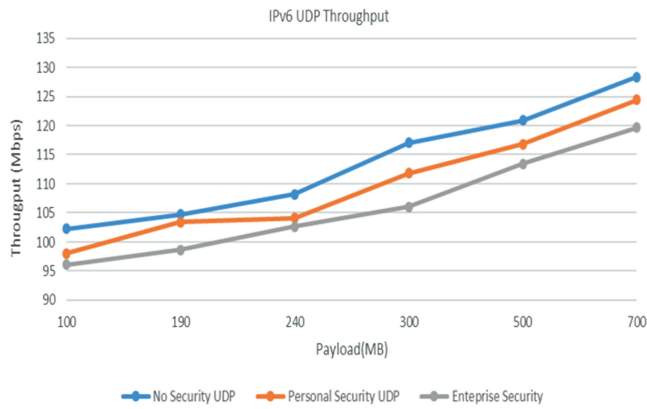


Fig. 3.5 IPv6 UDP throughput

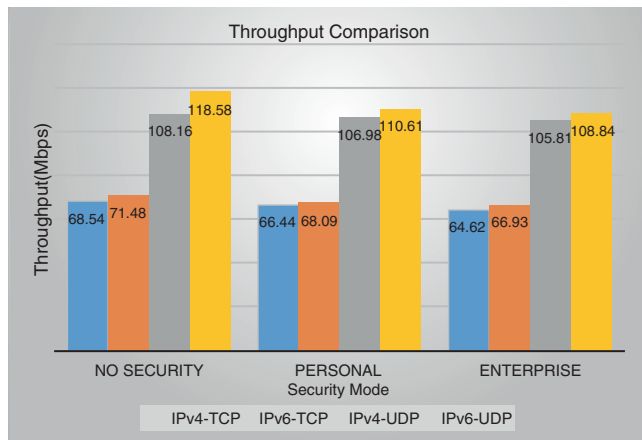


Fig. 3.6 Throughput comparison using different security modes

of IPv6 traffic over IPv4 traffic with regards to throughput ranges between 3 and 5% depending on the transport layer protocol used. The relatively better performance of IPv6 over IPv4 traffic can be attributed to the simple nature of the IPv6 header which reduces the amount of overhead processing.

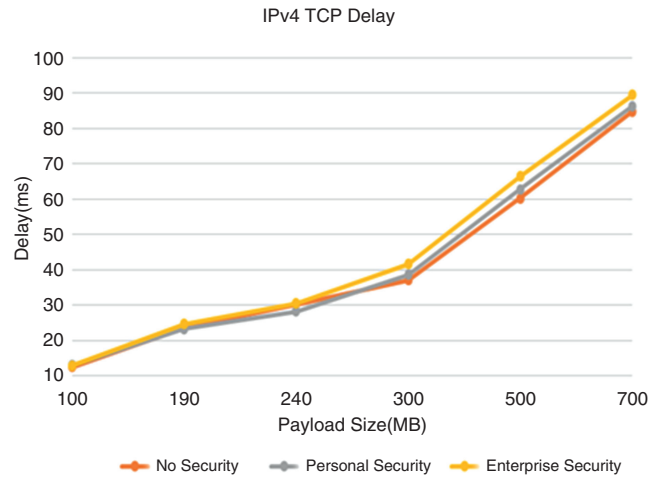


Fig. 3.7 IPv4 TCP delay

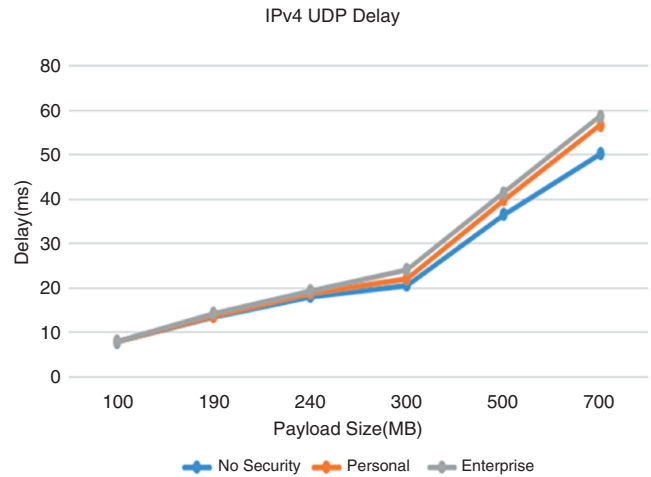


Fig. 3.8 IPv4 UDP delay

3.4.2 Delay

Delay as used here is defined as the time it takes to transfer data between two Nodes. This includes the time taken to establish a connection between nodes in the case of TCP traffic streams. Figures 3.7, 3.8, 3.9, 3.10 and 3.11 provide delay related data for our test network. For both UDP and TCP traffic as indicated in Figs. 3.7, 3.8, 3.9, 3.10 and 3.11, delay increases with increasing payload size. The same trend is true for IPv4 and IPv6 data. It can also be deduced that, consistently, when no security is implemented, the network tends to perform better in terms of delay.

In Fig. 3.11, we compare the delay under various security settings to determine the extent to which the various metrics and protocols impact delay. Based on the results in Fig. 3.11, a 5% performance improvement in delay is experienced for IPv6 relative to IPv4 when TCP is used as the transport layer protocol. Similarly, for UDP traffic, the performance improvement of IPv6 over IPv4 is 3%. In terms of security,

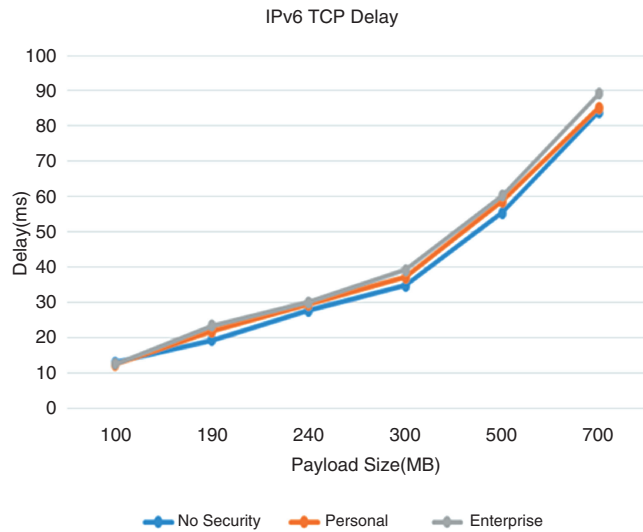


Fig. 3.9 IPv6 TCP delay

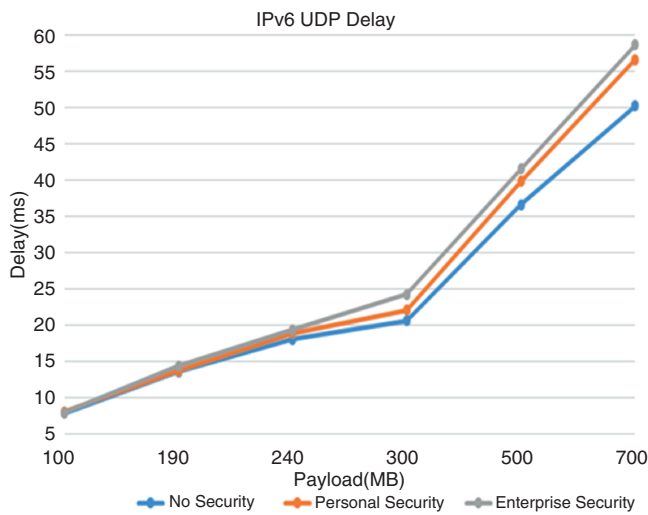


Fig. 3.10 IPv6 UDP delay

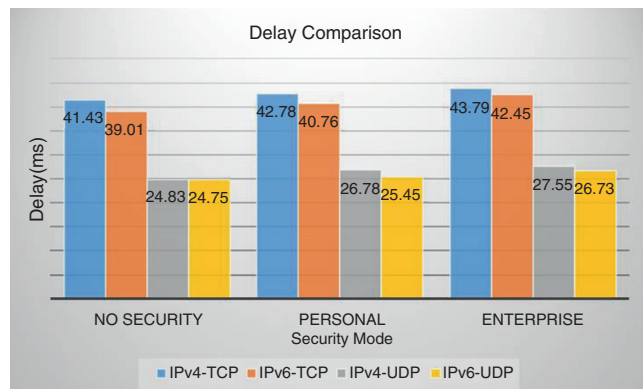


Fig. 3.11 Delay comparison with different security modes

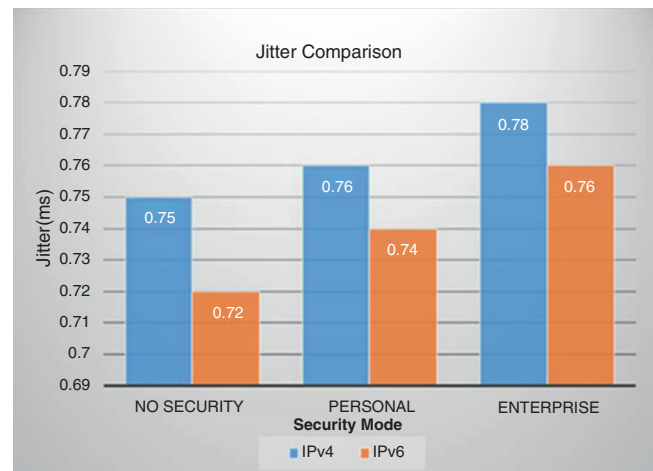


Fig. 3.12 Jitter comparison with different security modes

for TCP traffic when no security is implemented, there is a performance improvement of 3.3–4.5% over personal security and 5.7–8.8% over enterprise security. For UDP traffic, with no security, a 2.8–7.9% improvement is realized over personal security while an 8.0–11% enhancement of enterprise security is observed.

3.4.3 Jitter

The relatively simple nature of the testbed with no background traffic or congestion accounts for the low values obtained for jitter. It is likely these results may vary significantly when the network is scaled up. Furthermore (as shown in Fig. 3.12), for jitter, it is realized, a performance degradation of 3% using IPv4 traffic relative to IPv6. A 1.3–2.8% performance improvement is recorded when no security is used relative to personal security and 4–5.6% relative to enterprise security.

3.4.4 Connection Time

We define the connection time as the time it takes for a TCP connection to be established by measuring delay between the SYN and the ACK from the client. In Fig. 3.13, we observe no significant difference in connection time for cases where no security is implemented and personal security. However, there is an increase of about 14.2–18.6% when enterprise security is used. The extra time required by the RADIUS server to authenticate the client explains the increase in connection time.

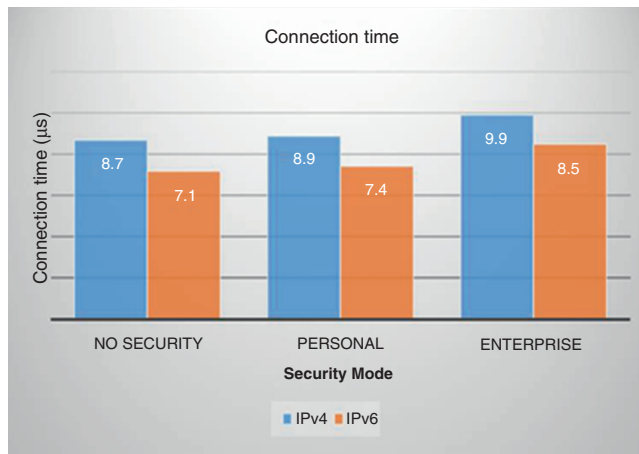


Fig. 3.13 Connection time

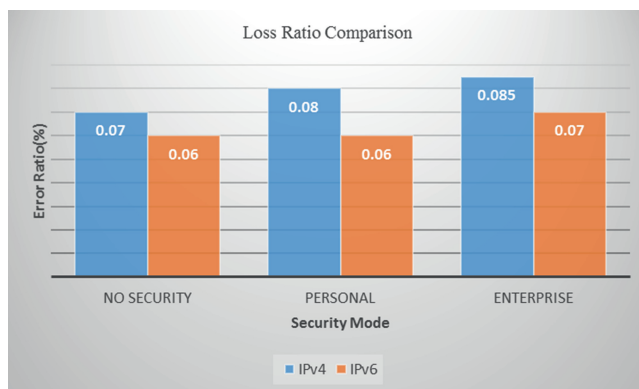


Fig. 3.14 Loss ratio comparison with different security modes

3.4.5 Loss Ratio

The Loss Ratio shows a similar trend as the other metrics used as shown in Fig. 3.14. Unlike the other metrics though, the performance improvements reported are quite significant in some cases. In particular, a 16.7–21.4% improvement is realized for no security over enterprise security. It is worth noting from Fig. 3.13 that, for IPv6 traffic there was no change in loss ratio when personal security is deployed relative to no security. Further experiments would be necessary, perhaps, to ascertain the validity or otherwise of this specific result.

3.5 Conclusion and Future Work

In this paper, we studied the extent to which various security modes impact the performance of 802.11ac WLANs by measuring throughput, delay, jitter, Loss Ratio and connection time. The results indicate a slight performance degradation when various security mechanisms are implemented on

802.11ac WLANs. For throughput performance degraded by between 1.6 and 8.2% depending on the type of security implemented and the transport and network work layer protocol used. Similarly, a performance improvement of between 2.8 and 7.9% was observed when no security is implemented for delay. Jitter, Loss Ratio and connection time experienced between 1.3 and 18.6% improvement in performance. It is worth mentioning that, much as these results may be quite insignificant, organization are likely to experience significant performance issues with an increase in the complexity of their WLANs.

We run the experiments under relatively controlled conditions. As part of future work, we intend extending the topology of the test network to include multiple Basic Service Sets (BSS) with heterogeneous devices including, but not limited to mobile handheld devices with some background traffic introduced in the network.

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